PRESIDENTIAL COMMISSION ON GOOD GOVERNM Quality Management System LIST OF CONTENTS		
Effective Date	Revision No.	Page No.
1 C NOUL 0000		1 of 1
	Qualit	Quality Management System         LIST OF CONTENTS         Effective Date       Revision No.

#### LIST OF CONTENTS

- A. Introduction
- B. Agency Profile
- C. Organizational Structure and Functional Descriptions

- D. Scope and Coverage
  E. Quality Policy
  F. Management Processes
- G. Core Processes
- H. Support Processes
- I. List of Relevant Interested Parties' (RIP) Requirements
- J. Reference Matrix
- K. Control of External Providers

#### ANNEXES

- 1. Risk Registry and Action Plan
- 2. Improvement Plans



		DMMISSION ON GOOD GOVERNME lity Management System INTRODUCTION	
Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM		02	1 of 1

This **QMS Manual** defines and clarifies policies, systems, and procedures adopted to implement and continually improve the Quality Management System (QMS) of the Presidential Commission on Good Government (PCGG).

This QMS Manual, together with associated documents mentioned hereto, aims to:

- describe the basic elements of the QMS of the PCGG and serve as reference in its implementation and continual improvement;
- inform the internal and external stakeholders and enable them to observe and implement the QMS that is being maintained at the PCGG; and,
- serve as reference and guide for newly hired personnel and make them familiar and appreciate the PCGG's QMS.

This Manual is intended to be used by all the units of the PCGG.



		OMMISSION ON GOOD GOVERNMEN lity Management System AGENCY PROFILE	
Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM		02	1 of 3

#### A. Background

The Presidential Commission on Good Government (PCGG) was created by the late President Corazon C. Aquino on 28 February 1986 through the issuance of Executive Order No. 1, s. 1986. This law, predating even the 1987 Philippine Constitution, recognized as the first official act under the Aquino administration, is the symbolic first step in the transition from tyranny to democracy, and the institutionalization of the Filipino people's aspiration for genuine democracy and desire for good government.

The fact that the PCGG was created by President Aquino, in the exercise of her **executive** and legislative powers, puts it in a unique position. A rare confluence of factors in Philippine politics – enabling environment conducive to change, political will, and popular support – made its creation possible

The PCGG, a government agency that exercises quasi-judicial functions, has three (3) mandates, namely:

- (1) The recovery of ill-gotten wealth accumulated by former deposed President Ferdinand E. Marcos, his immediate family, relatives, subordinates and close associates, whether located in the Philippines or abroad, including the takeover or sequestration of all business enterprises and entities owned or controlled by them, during his administration, directly or through nominees, by taking undue advantage of their public office and/or using their powers, authority, influence, connection or relationship.
- (2) The investigation of such cases of graft and corruption as the President may assign to the Commission from time to time.
- (3) The adoption of safeguards to ensure that the above practices shall not be repeated in any manner under the new government, and the institution of adequate measures to prevent the occurrence of corruption.

#### **B.** Mission

- To deliver responsive, pro-active, dedicated service to the Filipino people
- To work with firm integrity, transparency and accountability
- To continually improve and sustain the Commission's Quality Management System

	PRESIDENTIAL CON Quality	MMISSION ON GOO y Management Syst AGENCY PROFILE	
Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	ALE NON BEER	02	2 of 3

#### C. Vision

Optimum recovery, efficient administration and privatization of ill-gotten wealth accumulated by former President Ferdinand E. Marcos, his immediate family, relatives, subordinates and close associates, whether located in the Philippines or abroad, as well as promotion and adoption of good governance gearing towards quality service and customer satisfaction.

#### **D. Core Values**

#### CORE VALUES

**COMMITMENT-** We are dedicated and persistent in pursuing the recovery of ill gotten wealth accumulated by former President Ferdinand E. Marcos, his immediate family, relatives, subordinates and close associates, whether located in the Philippines or abroad, in accordance with the existing laws and international mutual assistance on criminal matters as well as the adoption of safeguards and institution of adequate measures to prevent occurrence of graft and corruption.

GOOD GOVERNANCE - We value and perform our mandate guided by the following principles:

- Accountability taking full responsibility to the programs, systems, policies and resolutions implemented by the Commission;
- Integrity executing policies and resolutions while upholding strong moral principles and uprightness;
- Transparency performing functions with openness to information, procedures and systems; and,
- People's Participation accommodating people's inputs and feedback for the improvement of the services.

**CONTINUAL IMPROVEMENT** - We strive to be always better and continuously innovate our service system to the public and our relevant interested parties.

### PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT **Quality Management System** AGENCY PROFILE

Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV DODD	02	3 of 3

Submitted by:

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Approved:

22 Atty. Reynold S. Munsayac Acting Chairperson

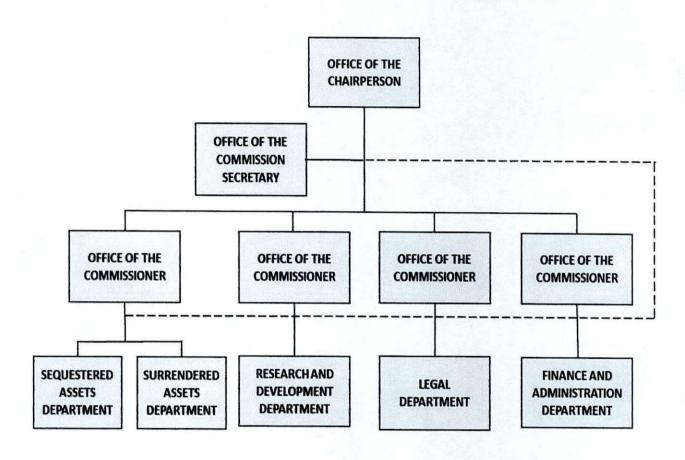


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Doc. Ref. No.	Effective Date	Revision No.	Page No.

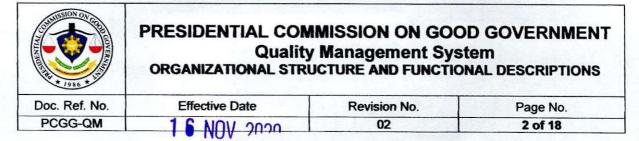
A. Organizational Structure

- 4

#### **EXECUTIVE OFFICES Organizational Chart**



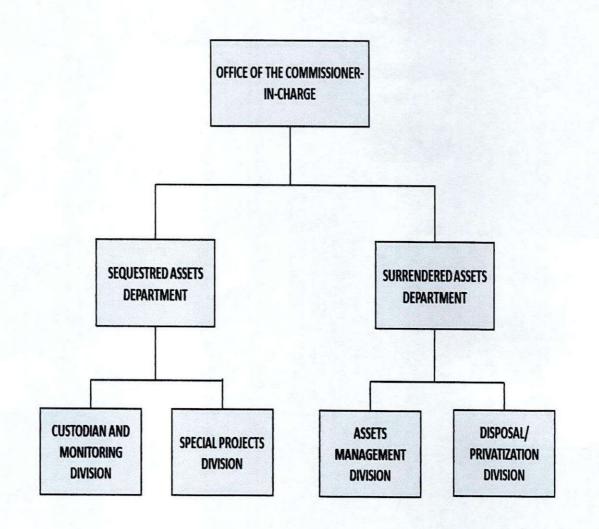




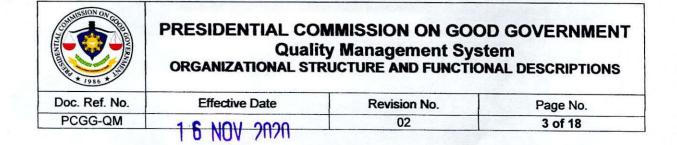
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# ASSET MANAGEMENT DEPARTMENT

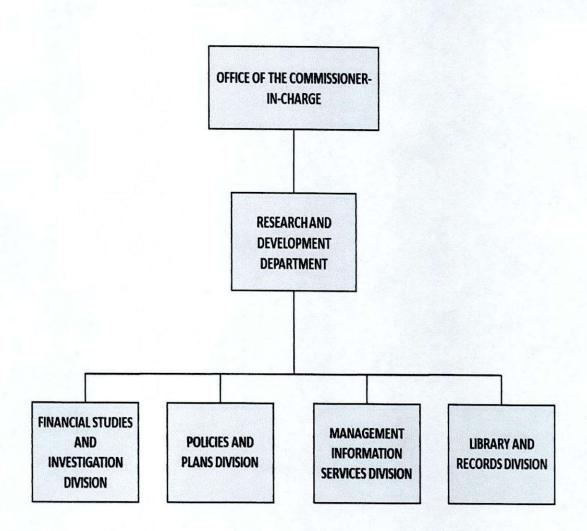
**Organizational Chart** 



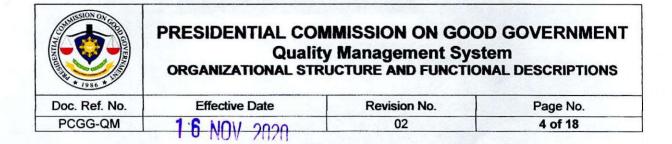




# RESEARCH AND DEVELOPMENT DEPARTMENT Organizational Chart

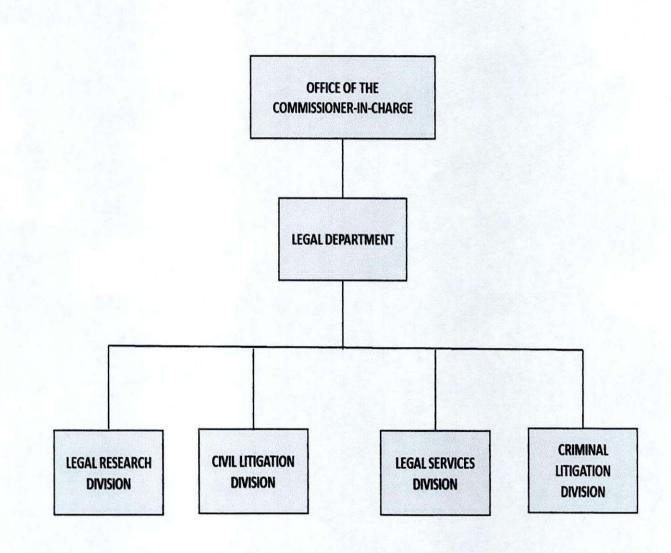






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# LEGAL DEPARTMENT Organizational Chart

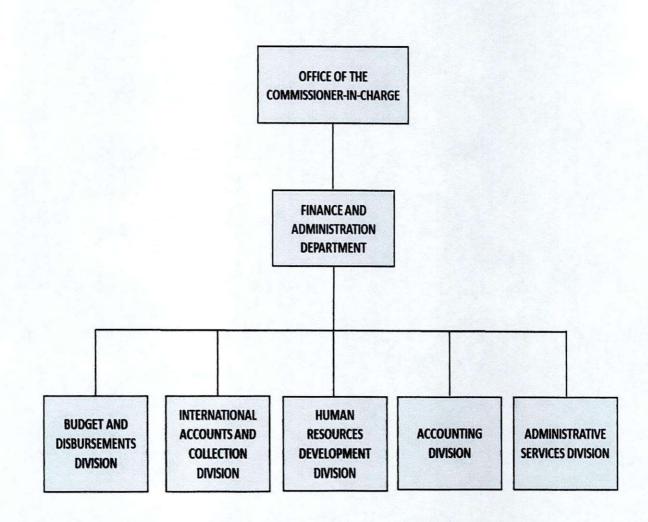






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# FINANCE AND ADMINISTRATION DEPARTMENT Organizational Chart





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1986			
Doc. Ref. No.	Effective Date	Revision No.	Page No.

#### **B. Functional Descriptions**

### EXECUTIVE OFFICES

- Overall responsible for the Commission's tasks of assisting the President in regards with the accomplishment of the mandated mission of the Commission
- Provide direction for the formulation and adoption and/or approves policies, procedures, programs and plans pertaining to employees and operations of the Commission
- Oversee and provide direction for the formulation, implementation and evaluation of strategic and operational plans of the Commission
- Oversee and provide direction during the periodic conduct and outputs of management review, performance review and internal quality audit (IQA)
- Responsible for the international operations of the Commission, and in this connection, travels abroad to confer with lawyers and/or take such actions as may be warranted
- Consult/Meet with the President and other high government officials in connection with matters concerning the Commission
- Attend the hearings of Congress in relation to budget proposals and other matters affecting the Commission as may be required
- Oversee the working relations with the Office of the Solicitor General (OSG) in connection with the filing and prosecution of cases/pleadings with the Sandiganbayan and/or the Supreme Court
- Oversee assignments given to consultants and advisers rendering service with the Commission on voluntary or consultancy basis
- Participate and/or cooperate in the implementation of government programs as may be called for in their capacities as Chairperson and Commissioners of the PCGG
- The Commission's Press Information Office (PCGG-PIO) is engaged in dealing with press matters and the dissemination of official information to local/foreign media and the public. It functions under the direct supervision of the Office of the Chairperson.
  - Prepares press statements and letters to the editor for approval of the Office of the Chairperson
  - Provides news summaries to the Office of the Chairperson, Commissioners and other offices
  - Handles press conferences, briefings and interviews of the Chairperson and Commissioners
  - Maintains directory of various media organizations (print, tv, radio and wire agencies)
  - Maintains coordination with other agencies of government on PCGG and related matters



	PRESIDENTIAL COI Qualit ORGANIZATIONAL STR	v Management Svs	tem
Doc. Ref. No.	Effective Date	Dovision No.	Deschie
DUC. REI. NO.	Eliective Date	Revision No.	Page No.

- Maintains records of PCGG articles and other reports relevant to the operation of the Commission
- Implements the information dissemination and media related activities of the Commission
- Regular monitoring of news and issues on PCGG (courts and on-line news)

#### A. OFFICE OF THE COMMISSION SECRETARY

- Schedules Commission meetings
- Prepares agenda. Commission Resolutions and minutes of the Commission meetings
- Prepares Office Orders upon recommendation of concerned departments and divisions
- Acts as custodian of the Secretariat records
- Performs other functions as may be assigned by the Commission

The Office of the Commission Secretary shall be provided with adequate support staff to assist the Commission Secretary in all concerns affecting the Commission as well as perform matters incidental and necessary in the pre-, during and post-activities of Commission meetings.

#### ASSET MANAGEMENT DEPARTMENTS

The Asset Management Department (AMD) is primarily tasked with the monitoring of sequestered assets and the preservation of asset that have been placed under the custody and control of PCGG, or with PCGG nominee-directors/comptrollers, in order to prevent the dissipation, concealment and disposition of these assets until final determination of their lawful ownership by the courts.

Likewise, it is tasked with the monitoring, preservation and privatization/disposition of assets voluntarily ceded to the National Government under compromise agreements entered into by the PCGG, and recovered by virtue of a favorable judgment. In the disposition of surrendered/recovered assets, the AMD coordinates with the Privatization Council/Department of Finance.

#### I. SEQUESTERED ASSETS DEPARTMENT

- Formulates plans, programs & policies relative to the operational function of the Commission over the sequestered corporations/assets/ properties.
- Develops operating systems for effective Management & supervision of the Sequestered Assets Dept.



	PRESIDENTIAL CON Quality ORGANIZATIONAL STR	y Management Sys	tem
Doc. Ref. No.	Effective Date	Revision No.	Page No.

- Directs all administrative & management undertaking of the Sequestered Assets Department.
- Prepares and reviews directives, memoranda, office orders and circulars pertaining to the plans, programs, systems and policies of the department.
- Prepares and reviews agenda and minutes of the Commission meeting in matters pertaining to the department.

#### A. Custodianship and Monitoring Division

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- · Conducts ocular inspection and physical inventory.
- Procures/retrieves documents and collects data/information relative to the operations of the sequestered corporations.
- Monitors the operations as well as the financial status of sequestered corporations.
- Maintain an updated list of incumbent members of the Board of Directors of sequestered corporations with government nominees.
- Manages and supervises sequestered properties under the custody of PCGG.
- Updates the estimated value of assets under sequestration or litigation.
- Secure and maintain document (such as, but not limited, to TCTs, Tax Declarations, SEC records like Articles of Incorporation, By-Laws, Financial Statements, General Information Sheet, etc.) relative to sequestered assets;
- Perform other functions as may be assigned by the superiors from time to time.

#### **B. Special Projects Division**

- Conducts investigation in relation to sequestered assets and properties subject of dissipation or concealment.
- Assists the Legal Department in the procurement of documents, data and information for the prosecution of pending cases filed by PCGG.
- Undertake consolidation of titles of surrendered and recovered real properties in the name of the Republic/PCGG.
- Conducts ocular inspection and physical inventory of surrendered and recovered assets.
- Monitor the operations as well as the financial status of surrendered and recovered corporations.
- · Perform other functions as may be assigned by the superior from time to time.

#### II. SURRENDERED ASSETS DEPARTMENT

 Formulates plans, programs & policies relative to the operational function of the Commission over the surrendered corporations/assets/ properties.



# PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System

3	ORGANIZATIONAL STRUCTURE AND FUNCTIONAL DESCRIPTIONS
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Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	MC NOLL ODOD	02	9 of 18

- Develops operating systems for effective Management & supervision of the Surrendered Assets Dept.
- Directs all administrative & management undertaking of the Surrendered Assets Department.
- Prepares and reviews directives, memoranda, office orders and circulars pertaining to the plans, programs, systems and policies of the department.
- Prepares and reviews agenda and minutes of the Commission meeting in matters pertaining to the department.

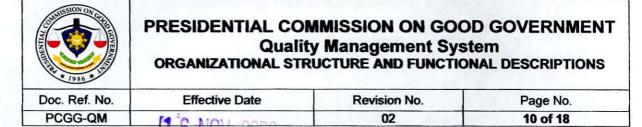
#### A. Asset Management Division (Property Management Division)

- Conducts periodic inventory and ocular inspection of surrendered/recovered assets.
- Monitors the operations as well as the financial status of surrendered/recovered corporations.
- Updates the estimated value of surrendered/recovered assets.
- Secure and maintain documents (such as, but not limited, to TCTs, Tax Declarations, SEC records like Articles of Incorporation, By-Laws, Financial Statements, General Information Sheet, etc.) of all surrendered/recovered assets;
- Updates the company profile and executive summary of surrendered/recovered assets.
- Recommends new plans, policies and procedures in coordination with the other departments, divisions or agencies to enhance the Commission's existing policies and procedures in the operation and administration of the Division;
- · Perform other functions as may be assigned by the superiors from time to time.

#### B. Disposal/Privatization Division

- Create systems and procedures to effectively implement/monitor all activities related to asset disposition, preservation and maintenance;
- Prepares privatization plan for surrendered assets for disposition.
- Prepares bid documents and conduct public bidding of properties.
- Assists in the presentation to Privatization Council (PrC) of the Department of Finance of PCGG's proposed privatization plan;
- Assist in the formulation of policies and procedures to enhance the commission's existing policies on the disposal and administration of disposable assets;
- Monitor and ensure that all assigned disposable assets are adequately secured, preserved and maintained;
- Perform other functions as may be required by the Commission.





#### RESEARCH AND DEVELOPMENT DEPARTMENT

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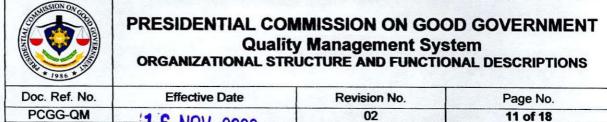
- Formulates plans, programs, and policies relative to the research and investigative functions of the Commission;
- Develops, supervises and administers operating systems for the effective planning, management, monitoring, and coordination of the projects and programs of the department.
- Prepares and reviews directives, memoranda, office orders, circulars and bulletins pertaining to or otherwise affecting research plans, programs, systems, and policies;
- Provides technical advice to the Commission on matters relating to or affecting research activities;
- Coordinates assistance and exchange of information with other local investigative government agencies, as well as with the foreign government agencies under the Mutual Legal Assistance Agreements;
- Performs other functions as may be assigned by the Commission.

#### A. Financial Studies and Investigation Division

- · Prepares financial analysis and evaluation on matters affecting the Commission;
- Provides technical assistance to the Commission in the verification and/or validation of alleged bank deposits and gold certificates of the Marcoses;
- Locates the addresses of defendants and witnesses in all civil and criminal cases filed by the Commission;
- Establishes linkages with other government agencies, such as the Office of the Solicitor General (OSG), Office of the Ombudsman, Department of Justice (DOJ), Department of Foreign Affairs (DFA), National Bureau of Investigation (NBI), Bureau of Immigration and Deportation (BID), National Statistics Office (NSO), Securities and Exchange Commission (SEC), Registers of Deeds (RD), Assessor's Offices (AO), and such other agencies where sources of information can be obtained;
- Conduct individual profiling of the missing arts/paintings; and,
- Performs other functions as may be assigned by the Director/Commission.

#### B. Library and Records Division

- Develops plans, programs and policies for safekeeping, authentication, transcription, computerization of financial and evidentiary records of the Commission;
- Facilitates the retrieval and delivery of documents/records to duly authorized personnel;



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- Acts as repository of all records turned over by former PCGG officials; and,
- Performs other functions as may be assigned by the Director/Commission.

#### C. Management Information Services Division

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- Implements and maintains the Commission's Information System Strategic Plan including provision and review and approval of technical specifications in procuring all ICT hardware, software and peripheral equipment for the Commission.
- Designs, develops, implements and maintains information systems based on the requirements of users within the Commission using various technologies and platforms
- Provides technical assistance and consultation services to the Commission related to ICT.
- Trains computer users in the user of application systems and/or in the effective utilization of the technology in which the systems are implemented
- Maintains access for all data files belonging to the Commission
- Provides database administration and management support services
- Provides support to Commission staff including installation, configuration and update of software installed on individual computers.
- Maintains the content and layout of the Commission's website
- Provides e-mail support for users with official e-mail accounts
- Provides local area network (LAN) and internet connection support and system administration services to ensure availability
- Coordinates with external service providers on issues related to internet connectivity and website availability
- Performs preventive maintenance of the ICT resources of the Commission

#### D. Policies and Plans Division

- Initiates/recommends plans, programs and activities including the monitoring of the execution of approved programs and strategies to meet the Commission performance targets;
- Facilitates Mid-Year and Yearend Performance Review;
- Facilitates planning activities (strategic and operational) in coordination with all the departments;
- Consolidates institutional (strategic and operations) planning outputs;
- Institutional performance and compliance monitoring and evaluation;

	PRESIDENTIAL CON Qualit ORGANIZATIONAL STR	ty Management Sys	tem
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Doc. Ref. No.	Effective Date	Revision No.	Page No.

- Submission of compliance reports and requirements to Department of Justice (DOJ) and other government oversight agencies
- Acts as liaison with key officers and outside parties with regard to actions they need to take as assigned by the Commission;
- Assist in projects that may be assigned as the need arises; and,
- Performs other functions as may be assigned by the Director/Commission.

#### LEGAL DEPARTMENT

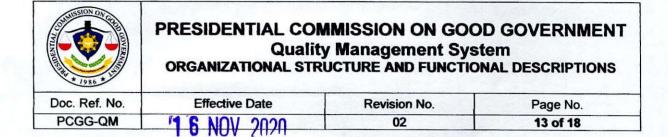
- Monitors the handling and continuous prosecution of all cases of the Commission and ensure that it is well represented in courts.
- Ensures uniform, consistent, timely and efficient preparation and delivery of response to action documents and review in order to provide speedy, efficient and opinions to protect, defend and promote PCGG's interests, goals and objectives.
- Handles, manages and monitors all case files and other related documents received by and to be released, and in the process, to ensure the security of all case files in its custody.
- Standardizes the filing and service of pleadings, motions, court processes and other related documents in accordance with Rule 13 of the Civil Procedures and the Administrative Memorandum 11-9-4-SC or the "Efficient Use of Paper Rule" of the Supreme Court, as well as the delivery of official documents to external offices.
- Prescribes guidelines and procedures covering the preparation and request for finances for utilization of the Legal Department and used in the payment of fees of the special legal counsels, OSG lawyers who are members of the PCGG-Task Force and such other counsels whose services may be engaged by the Commission.

#### FINANCE AND ADMINISTRATION DEPARTMENT

The Finance and Administration Department (FAD) shall provide PCGG General Administrative and Financial Support services effectively and efficiently in accordance with the policies of the Commission and government rules and regulations. The FAD has five (5) divisions, namely: Budget and Disbursement, Accounting, Collection, Administrative Services and Human Resource Development Divisions.

#### A. Budget and Disbursements Division





#### a. Budget Unit

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- Prepares annual budget proposal of the Commission for submission to the Department of Budget and Management (DBM)
- Prepares documents in support and defense of the proposed budget before the.DBM, Senate and House of Representatives
- Attends budget deliberations
- · Controls and certifies availability of allotment
- Monitors obligations incurred against the allotment received
- Maintains Registry of Allotments and Obligations and Journal Analysis of Obligations
- Prepares and submits Budget Execution Documents (BEDs) and Budget and Financial Accountability Reports (BFARs) to the DBM and Commission on Audit (COA)

#### b. Cash Unit

- Disburses general and special funds
- Administers payment of salaries, wages, allowances and other monetary benefits to employees and claims by other creditors thru MDS checks or LDDAP-ADA
- Reviews disbursement vouchers and supporting documents for check preparation
- Prepares Advice of Checks Issued and Cancelled (ACIC) for general and special funds
- Disburses cash advance for petty expenses and special projects of the Commission
- Transmits to Land Bank of the Philippines signed MDS checks and corresponding ACIC and/or LDDAP-ADA
- Prepares Report of Disbursements (Cash and Check), Report of Checks/ADAs Issued, Report of Accountability for Accountable Forms
- Maintains database for all disbursement transactions

#### **B. International Accounts and Collection Division**

- Receives funds coming from surrendered and/or sequestered corporations/assets as well as particular receipts coming from the General Fund and Special Fund.
- Remits check collections to the Bureau of the Treasury (BTr) for credit to the different funds established by PCGG.



	Quality	COMMISSION ON GOOD GOVERNMENT ality Management System STRUCTURE AND FUNCTIONAL DESCRIPTIONS		
* 1986 *				
Doc. Ref. No.	Effective Date	Revision No.	Page No.	

- Controls the deposit of collections, from specific sequestered corporations and assets under PCGG control and supervision, with the Authorized Government Depository Bank (AGDB) or the Landbank of the Philippines.
- Prepares reportorial requirements by government regulatory agencies such as COA and DBM
- Processes payment to foreign lawyers

#### C. HUMAN RESOURCES DEVELOPMENT DIVISION

- a. Recruitment and Placement and Appointments Preparation/Monitoring
- · Process filling up of vacant positions in accordance with CSC guidelines
- Prepare/ process appointments with required documents for CSC attestation on initial & promotional appointments
- Monitor, provide notices on expiring contracts & prepare/process renewal of appointments

#### b. Payroll Preparation, Timekeeping and Leaves Administration

- On bi-monthly period, accurately compute salaries for all employees & prepare corresponding report as input to Accounting, Budget & Cash Units
- Monitor & provide timekeeping details as input to payroll
- Record & monitor leave credits and usages

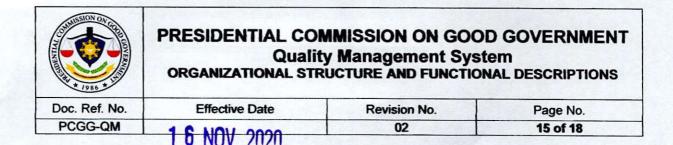
#### c. Reportorial Requirements

- Regularly prepare and submit to CSC all reportorial requirements on personnel movements such as RAI, PSIPOP, etc.
- As needed, provide HR related reports to DBM and DOJ
- d. Policy Formulation, Review and Updates
- Formulate HRDD related guidelines and policies as well as their updating

#### e. Training and Developmental Intervention

- Develop Training Plan & monitor its realization and effectiveness of trainings attended by employees, either in-house or outside
- Ensure Training process is in accordance with policy
- · Coordinate and handle employees enrollment to particular training programs





#### f. Other HR Support Services

- Based on CSC guidelines, provide replies or views on queries pertinent to employment of personnel
- As post employment services, provide the requested information/documents such as certifications & service records & other needed data on former employees
- Attend to HR related requirements in particular committee memberships such as Performance Management Team, ISO, Strategic Planning, Policy Committee, Gender and Development, Teambuilding, PRAISE, CODI & other committee that may be constituted
- Maintain/Update HRDD records such as 201 File; also provide employees requested certifications

#### D. ACCOUNTING DIVISION

The Commission shall use the Government Accounting Manual (GAM) as prescribed by Commission on Audit Circular No. 2015-007 dated October 22, 2015. It shall comply with the provisions of the manual that are applicable to its operations.

- Accounts for the financial transactions of the Commission on the ff funds: General Fund 101 (appropriations from NG), Fund 151 (Special Provision), CARP Fund 158 (recovered monies thru sale & compromise), and Fund 184 (sequestered/taken over funds).
- Prepares and submits financial statements and various financial reports of the Commission on a monthly, quarterly and annual basis.
- Maintains basic and subsidiary accounting records and books of accounts to reflect accounts and financial information required by existing rules and regulations.
- In charge of a part of the process of paying claims which is the Disbursement Voucher (DV) preparation and LDDAP
- · Conducts internal check over disbursements through the pre-audit function.
- Reconciles PCGG records with bank records for cash allocation received monthly (Funds 101 and 151).
- Reconciles escrow deposits with the Bureau of Treasury (Fund 184).
- Reconciles PCGG records with bank records for accounts maintained with PNB (based on available records as provided by the OTC/Commissioner)
- Issues certification per request of employees for remittances made to the following agencies:



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System ORGANIZATIONAL STRUCTURE AND FUNCTIONAL DESCRIPTIONS		
1986 ¥ 1986 ¥			Inte Decoral Hono
Doc. Ref. No.	Effective Date	Revision No.	Page No.

- Home Development Mutual Fund (HDMF) for Pag-ibig premium and loan amortization
- Government Service Insurance System (GSIS)
  - For policy and salary loan amortization
  - For life and retirement premium (EE & ER share)
  - For optional life insurance premium
  - For educational plan
  - and others
- Philippine Health Insurance Corporation for premium contributions
- PCGG Employees Multi-purpose Cooperative for contributions and loan amortization
- PCGG Employees Association monthly dues, MAP contribution & EPF
- Land Bank of the Philippines for bank loans
- Prepares schedules and remits all of the above salary deductions to the aforementioned agencies.
- Withholds taxes from suppliers, contractors and other creditors, issues certificates thereof and remits the same to the BIR.
- Monitors liquidation of cash advances granted to officers and employees
- · Certifies funding/cash availability on contracts, purchase orders, payrolls, etc.

#### E. ADMINISTRATIVE SERVICES DIVISION

The Administrative Services Division is tasked with the responsibility of (1) implementing policies/measures for the protection, maintenance and proper utilization of properties, vehicles, supplies and equipment; and (2) handling procurement of supplies, services and equipment in accordance with existing rules and regulations.

#### a. Property and Maintenance Unit

- Issues office equipment to PCGG personnel
- Conducts physical inventory of Plant, Property and Equipment (PPE's)
- Updates Acknowledgement Receipts for Equipment (ARE's)
- Accepts deliveries and issues supplies and materials to end users
- In charge of building and office equipment maintenance & administration
  - o Office repair/renovation
  - o Sewage and water supply
  - o Equipment repairs
- Coordinates with outsourced service providers
  - o Janitorial
  - o Elevator Maintenance
  - o Copier Machines



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System ORGANIZATIONAL STRUCTURE AND FUNCTIONAL DESCRIPTIONS		
* 1986 *			
Doc. Ref. No.	Effective Date	Revision No.	Page No.

#### b. Procurement and Utilities and Billing Unit

- Handles procurement of goods and services with ABC not exceeding P200K
- Coordinates with Bids and Awards Committee (BAC's) on procurement exceeding P200K
- Reviews and validates billing vs. actual consumption:
  - Fuel/Lubricants
  - o Utilities:
    - Water
    - Electric
    - PLDT Landlines
    - Mobile Post-paid Lines
- Others:
  - o Internet
  - o Purified Water
  - o Copier Machine
  - o Elevator Unit
  - o Insurance

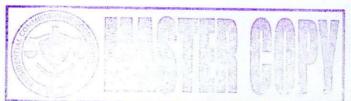
#### c. Motor pool Unit

- Issues service vehicles to PCGG officials
- Dispatches service vehicles for official trips, including shuttle services
- Provides alternate drivers to PCGG officials
- Responsible for maintenance of PCGG vehicles
- In charge of LTO registration and insurance of PCGG motor vehicles
- Coordinates with LTO and NICA regarding acquisition/renewal of security plates/stickers



PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT **Quality Management System** ORGANIZATIONAL STRUCTURE AND FUNCTIONAL DESCRIPTIONS Doc. Ref. No. **Effective Date** Revision No. Page No. PCGG-QM 02 18 of 18 NOV 2020 Submitted by: mouth anchuling Editha R. Bautista Stephen P. Jerome V. tebella Head Head Head Plan & Review Committee **Documentation Committee** Training & Advocacy Committee **Romulo A** iazon Reves or Raquel Head Head Head Quality Workplace Committee Policy Committee Internal Audit Committee John ead Feedback & Communication Committee Recommending Approval: Joves Charit abas Assistant QMS Core Team Leader QMS Core Team Leader Approved:

Atty. Reynold S. Munsayac Acting Chairperson



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Doc. Ref. No.	Effective Date	Revision No.	Page No.	
PCGG-QM		02	1 of 4	

# A. Scope and Exclusions

This Manual applies to the Quality Management System of PCGG and covers core processes of provision of research, legal management, asset management and disposal/privatization including its management and support processes.

This contains the basic policies, objectives, procedures and guidelines set by the PCGG in connection with internal and external stakeholders, which can be implemented as a tool for complying and exceeding stakeholders' expectations.

The ISO 9001:2015 Standard shall be adopted by the PCGG and shall be implemented to serve as the fundamental pillar to attain quality as a way of life in the PCGG.

#### Non-applicable requirements:

- Clause 7.1.5 "monitoring and measuring resources" because the PCGG does not have any resources that require measurement traceability (calibration/validation);
- Clause 8.3 "design and development of products and services" because the PCGG complies with established mandates mainly Executive Order 01 and 02 series of 1986 and with other regulatory requirements.

#### B. Process Map

The Presidential Commission on Good Government high level process map is divided into three groups of processes, namely:

- Management Processes those that are needed for oversight and governance of PCGG's quality management system;
- Core Processes those that are needed to realize the planned activities in performing processes and allow PCGG to deliver the intent of the output of the operations; and,
- Support Processes those that are needed to manage the resources necessary to ensure the satisfactory performance of the Core Processes.

Conceptually, these three groups of processes are working together to transform the clients' requirements into client satisfaction. The Management Processes set directions, policies and plans for the operations to perform and deliver the desired outputs and organizational outcomes. During the strategic planning and target setting, the management identifies internal and external issues through SWOT (Strengths, Weaknesses, Opportunities and Threats) Analysis.



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System SCOPE AND COVERAGE		
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Doc. Ref. No.	Effective Date	Revision No.	Page No.

The core processes deliver outputs to clients specifically the Philippine government and other government agencies, i.e. recovery of ill-gotten wealth, educational campaign against corruption with the academe, historical information/data about the Marcos' ill-gotten wealth. Controls of the inputs, processes and outputs are applied by the concerned offices to ensure integrity and credibility in performing good governance.

The support processes provide the necessary administrative and logistical support to the core processes for the effective delivery of services such as recovery of illgotten wealth, educational campaign against corruption with the academe and provision of historical information/data about the Marcos' ill-gotten wealth to the public. Both the core and support processes communicate feedback and reports to the management for proper monitoring and implementation of appropriate corrective action.

The clients together with the interested parties, even outside the organization, are crucial factors in PCGG's QMS. Their requirements and issues are taken into consideration in the planning activities of the organization. Their feedback and satisfaction are also being monitored and measured as inputs to the management's review of the PCGG's performance. These data are also used for continual improvement of the system, processes and services.

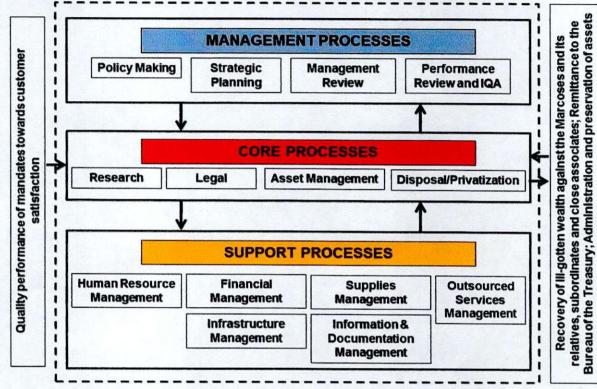


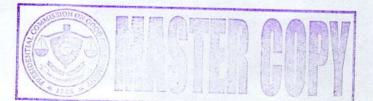
	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System SCOPE AND COVERAGE		
Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM		02	3 of 4

PROCESS MAP

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# PROVISION OF RESEARCH, LEGAL, ASSET MANAGEMENT & DISPOSAL/PRIVATIZATION SERVICES





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Doc. Ref. No.	Effective Date	Revision No.	Page No.
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Recommend	ing Approval:	v	
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Francis B. Joves Assistant QMS Core Team Leader

Charity D Catabas QMS Core Team Leader

Approved:

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Atty. Reynold S. Munsayac Acting Chairperson



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Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 C HOU AGAA	02	1 of 2

The Management maintains the Quality Policy, which ensures the satisfaction of the PCGGS's clients and other interested parties, and compliance with statutory and regulatory requirements relative to the recovery of ill-gotten wealth of the Marcoses and its cronies and cohorts. This policy is communicated to ensure that it is understood and applied at all levels of the organization. Comprehension of the Quality Policy is verified through, but not limited to, Internal Quality Audits, Management Reviews and during staff meetings.

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The Management is responsible for ensuring that the quality policy is appropriate to its mandate and provides framework for establishing and reviewing quality objectives and goals. This is reviewed periodically to ensure continuing suitability to its mandate and thrusts, including the requirements and needs of its clients.

# QUALITY POLICY

The PCGG commits to the optimal recovery, efficient administration and privatization of ill-gotten wealth, and the adoption of safeguards to promote good governance towards socio-economic development.

It shall achieve these through:

- delivering responsive, pro-active, dedicated service to the Filipino people;
- performing with unwavering integrity, transparency, and accountability; and,
- continually improving and sustaining the Quality Management System.

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Feedback & Communication Committee Recommending Approval:

Francis B. Joves Assistant QMS Core Team Leader

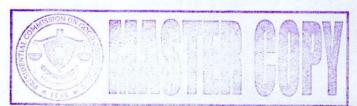
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Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	0 9 JUL 2021	03	1 of 11

#### Management Commitment

Top management of PCGG demonstrates leadership and commitment to the QMS by promoting the quality models (plan, do, check, act; process approach and risk-based thinking) and taking over-all accountability of the effectiveness of the QMS.

#### 1. Policy Making

ISSION ON

PCGG's policy-making process involves agenda building, formulation, implementation and evaluation of policies and resolutions spearheaded by the Commission-en-banc.

Process	Activity	Responsible Unit	
1. Agenda Building	<ul> <li>Structuring and determination of issue or problem to be addressed by the intended policy</li> <li>Issues or concerns raised may originate from internal sources (PCGGEA, operations-related, etc) or relevant interested parties (Office of the President, Supreme Court and other lower courts. Department of Justice, Office of the Solicitor General, oversight government agencies, public, etc) through correspondences, issuances, memoranda, circulars and the like.</li> </ul>	<ul> <li>Commission-en- banc</li> <li>Management Committee</li> </ul>	
2. Formulation	Devising policies that will be used for intervention through the conduct of Commission-en-banc meeting, MANCOM meeting or committee meetings	<ul> <li>Commission-en-banc</li> <li>Management Committee</li> <li>Concerned Committees</li> </ul>	

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## PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System MANAGEMENT PROCESSES

Doc. Ref. No.	Effective Date		Revision No		Page No.
PCGG-QM	[0]	JUL 2021	03		2 of 11
3. Implem	entation	<ul> <li>Adoption of the through the is Commission F Office Orders guideiines</li> </ul>	suance of Resolutions or	• Ma Co • Ur	ommission-en-banc anagement ommittee nit Heads/Division nief
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4. Evaluation	<ul> <li>Monitoring of implemented policies through customer</li> </ul>	Commission-en-banc
	feedback (internal and external) mechanism	<ul> <li>Management Committee</li> </ul>

#### 2. Strategic Planning

The PCGG conducts annual strategic planning to serve as the venue for assessing the overall agency performance for the previous year, where strategic thrusts are defined, commitments are obtained, resource requirements are determined, and objectives and targets for the current and succeeding fiscal year are set at appropriate levels.

The PCGG considers the context (issues, needs and expectations of interested parties), risks and opportunities.

The strategic thrusts set by management for CY 2018-2020 are as follows:

- Asset recovery, Preservation and Privatization
- Capacity and image building
- Knowledge management
- System efficiency
- Risk management



During the strategic planning activity, the Work and Financial Plan (WFP) for the succeeding year will be determined, while the implementation plans/strategies on how to achieve the targets set in the Office Performance Commitment and Review (OPCR) for the current year shall be reviewed and finalized. Thereafter, the corresponding policy instructions shall be issued to all concerned units to achieve the WFP and Major Final Output (MFO) targets.

Quality objectives aligned with strategic thrusts are set at relevant levels with corresponding action plans.

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Doc. Ref. No.	Effective Date	Revision No.	Page No.	
PCGG-QM		03	3 of 11	

References: Executive Order Nos. 1, 2, 14 and 14-A, Series of 1986 Executive Order No. 323, Series of 2000 DOJ Circulars on Planning. Programming and Budgeting System DBM Circulars on Annual Budget Call General Appropriations Act (GAA) of previous fiscal year National Expenditure Program (NEP) for succeeding fiscal year Republic Act (RA) No. 9184 COA Rules and Regulations Annual Accomplishment Reports Strategic Performance Management System (SPMS) Civil Service Rules

#### 3. Management Review

Periodic review of the Quality Management System is an essential part of our approach to continual improvement of its effectiveness and efficiency with the objective of enhancing stakeholders' satisfaction.

Review of the Quality Management System's suitability, adequacy and effectiveness are carried out at least on a semestral management review meetings. This method evaluates the need for changes to our QMS including the Quality Policy, targets as well as the assessment of improvement opportunities based on the review and analysis of performance trends.

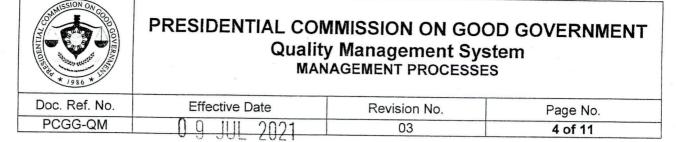
Effective review requires the collation of meaningful performance data: performance of programs, services, processes and personnel that would allow a factual based decision making. The review includes information on the following:

- Results of internal and external audits
- Stakeholders feedback
- Review of the office performance through Office Performance Commitment
- Review (OPCR)/degree to which the quality objectives are met
- Status of actions from previous management reviews
- Changes in external and internal issues that are relevant to the quality management system
- Status of nonconformities and corrective actions.
- Performance of external providers
- Adequacy of resources
- Proposed improvements



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 Changes in the QMS (e.g. updates on originated/revised policies, change in organizational structure, etc.)

The outputs of the management review shall include decisions/resolutions and actions related to:

- Opportunities for improvement
- Any need for changes to the quality management system
- Resource needs

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The Commission shall retain documented information as evidence of the results of management review.

#### 4. Performance Review and Internal Quality Audit

The PCGG conducts monitoring and measurement activities to gauge the effectiveness of the system. These include monitoring customers and stakeholders' perceptions of the degree to which their needs and expectations have been fulfilled.

The PCGG analyzes and evaluates appropriate data and information arising from monitoring and measurement.

#### A. Improvement Management



#### Nonconformity and Corrective Action

The PCGG adopted related procedures with their corresponding purposes, to wit:

a. Corrective Action Procedures – aims to ensure that causes of detected nonconformities are eliminated in order to prevent recurrence.

b. Control of Nonconforming Outputs – intends to ensure that products and services that do not conform to the requirements are controlled to prevent their unintended use or delivery, or if delivered, to ensure that appropriate remedies are effectively taken.

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Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	0.9.101 2021	03	5 of 11

#### Improvement

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The PCGG improves the suitability, adequacy and effectiveness of the quality management system. It considers the outputs of analysis and evaluation and the outputs from management review to confirm if there are areas of underperformance or opportunities that shall be addressed as part of continual improvement. Where applicable, it selects and utilizes applicable tools and methodologies for investigation of the causes of underperformance and for supporting continual improvement.

#### B. Internal Quality Audit

The PCGG conducts Internal Quality Audit at least once in a 12-month period, unless the need for special audit arises, to identified audit area to determine the effectiveness of the Quality Management System and its conformity with the planned arrangements.

The PCGG implements and maintains Internal Quality Audit procedure in accordance with the requirements of the ISO 9001:2015.

The members of the IQA Team are identified and trained to ensure that they are capable to conduct and carry out the audit. The composition of the IQA Team is selected to ensure objectivity and impartiality of the audit process. Auditors cannot audit the processes within their respective units.

The results of the audits are recorded and reported in accordance with the documented Internal Quality Audit procedure.

The Internal Quality Audit (IQA) Team shall ensure that the PCGG Quality Management System meets the quality policies and objectives set by the agency as well as the requirements of ISO 9001 Standard. In performing this function, the IQA Team shall:

- prepare the annual QMS plan, setting out the internal quality audit schedule on a quarterly basis;
- conduct the internal quality audit of the core, support and management processes of the agency in accordance with the audit plan; institutionalized controls and actions taken to address the risk and opportunities are likewise audited for continual improvement.
- prepare an audit report which contains details of the following:
   o nonconformities found during the audit
  - o corrections and corrective actions including committed dates of

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Doc. Ref. No.	O Effective Date	Revision No.	Page No.
PCGG-QM	0 9 JUL 2021	03	6 of 11

completion without undue delay

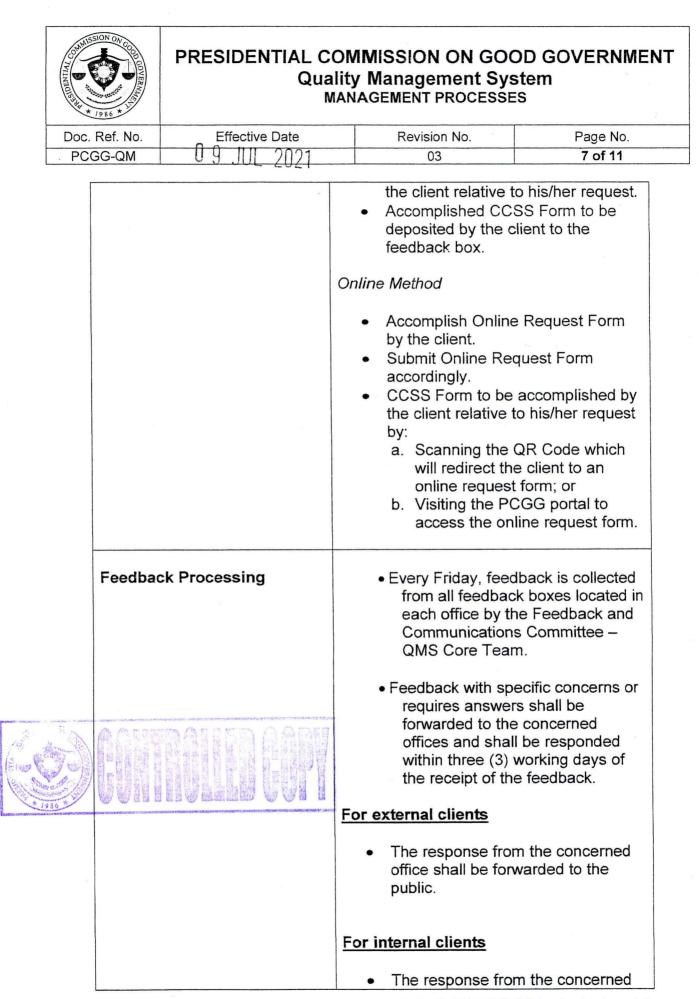
- deliberate and report the results to the relevant department head of the agency and to management its audit findings
- regularly monitor and verify the implementation of all corrective actions for nonconformities raised during the audit, and report the results to relevant department head and to management
- ensure audits are conducted as planned

#### C. Feedback Management

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FEEDBACK AND	COMPLAINTS MECHANISM
Feedback Submission	For external clients
	Pen and Paper Method
	<ul> <li>Accomplish the CCSS Form at the Ground Floor, IRC Building, No. 82 EDSA, Mandaluyong City.</li> <li>Telephone no.: (+632) 8725-6874; email address: <u>lady.sharmaine.mangente@pcgg.gov.ph</u></li> </ul>
	Online Method
	<ul> <li>Accomplish the CCSS Form online either by:         <ul> <li>a. scanning the QR Code at the lobby which will redirect the client to an online CCSS Form; or</li> <li>b. visiting the PCGG Website for the online CCSS Form.</li> </ul> </li> </ul>
	For internal clients
	Pen and Paper Method
	<ul> <li>Accomplish Request Form by the client.</li> <li>Submit Request Form to the responsible department.</li> <li>CCSS Form to be accomplished by</li> </ul>



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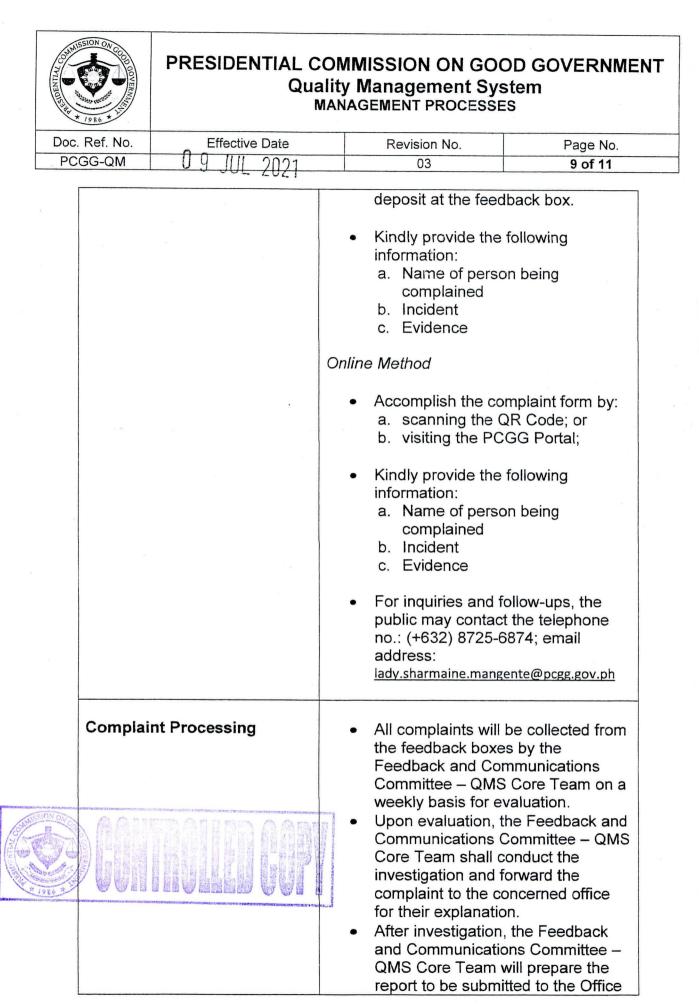
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				<ul> <li>office shall be forward concerned department</li> <li>For inquiries and for public may contact no.: (+632) 8725-68 address:</li> <li><a href="mailto:lady.sharmaine.mange">lady.sharmaine.mange</a></li> </ul>	lent. Ilow-ups, the the telephone 374; email	
	Complai	nt Filing		e <mark>r external clients</mark> en and Paper Method		
				<ul> <li>Accomplish the con the Ground Floor, II 82 EDSA, Mandalu</li> </ul>	RC Building, No.	
				<ul> <li>Kindly provide the f information:         <ul> <li>a. Name of person complained</li> <li>b. Incident</li> <li>c. Evidence</li> </ul> </li> </ul>	Ū į	
			Or	nline Method		
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SIGN 0				<ul> <li>Kindly provide the finite information:         <ul> <li>a. Name of person complained</li> <li>b. Incident</li> <li>c. Evidence</li> </ul> </li> </ul>		
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		<ul> <li>of the Chairperson appropriate action.</li> <li>The Feedback and Communications C Core Team shall of complainant with:</li> <li>1. A resolution with working days u complaint; or o</li> <li>2. Informing him/f of the complain expected date resolution which later than twen receipt of the c</li> <li>For inquiries and for public may contact no.: (+632) 8725-6</li> </ul>	Committee – QMS ontact the thin seven (7) upon receipt of therwise her of the status ht and the of th must not be ty (20) days from complaint.
Contact	Information of PCGG	Telephone No.: (+632) 87 Email Address: <u>pio@pcgc</u> Facebook Account: @PC Twitter Account: @TheNe	ente@pcgg.gov.ph 725-6874 g.gov.ph GGofficial



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Doc. Ref. No.	C Effective Date	Revision No.	Page No.
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Doc. Ref. No.	Effective Date	Revision No.	Page No.		
PCGG-QM	1 6 101 0000	02	1 of 3		

## 1. RESEARCH SERVICES

It pertains to the identification of the ill-gotten wealth accumulated by former President Ferdinand E. Marcos, his immediate family, relatives, subordinates and close associates, whether located in the Philippines or abroad. This involves thorough and exhaustive review and analysis of the primary and secondary evidences to strengthen further the evidentiary materials, preparation of financial analysis and evaluation of documentary evidence and establishment of linkages with other government agencies, such as the Office of the Solicitor General (OSG), Office of the Ombudsman, Department of Justice (DOJ), Department of Foreign Affairs (DFA), National Bureau of Investigation (NBI), Bureau of Immigration and Deportation (BID), National Statistics Office (NSO), Securities and Exchange Commission (SEC), Registers of Deeds (RD), Assessor's Offices (AO), and such other agencies where sources of information can be obtained

### 2. LEGAL MANAGEMENT

It is the provision of legal services to the Commission, particularly the litigation of all cases filed by and against the Commission in the performance of its mandate under Executive Order Nos. 1, 2, 14, as amended, Series of 1986, and 432, Series of 2005.

### 3. ASSET MANAGEMENT

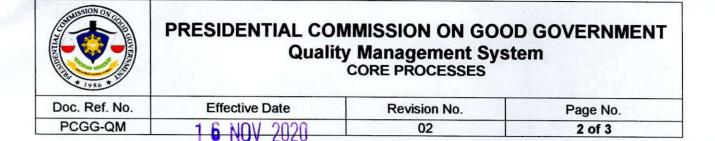
It is the administration of sequestered assets and preservation of assets that have been placed under the custody and control of PCGG, or with PCGG nominee-director/comptrollers, in order to prevent the dissipation, concealment and disposition of these assets until final determination of their lawful ownership by the Courts.

### a. Administration

- Periodic ocular inspection of sequestered and surrendered/recovered assets.
- Physical inventory of sequestered and surrendered/recovered assets.
- Provides estimated valuation of sequestered/recovered assets from documents/records obtained from BIR, SEC, etc.
- Updating of status of titles as to ownership and encumbrances.

b. Preservation

- Repairs and maintenance of sequestered properties under full custody of PCGG.
- Administer projects/activities to maximize revenue generation.



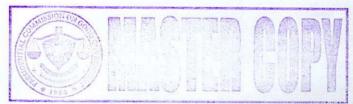
### 4. **DISPOSAL/PRIVATIZATION**

It is the disposition and privatization of surrendered and/or recovered assets to ensure that these are done in accordance with the rules and procedures prescribed by the Privatization Council and Commission on Audit.

- **Disposal** refers to the transfer or disposition of property from one to another by any various means including public auction, sale thru negotiation, barter, transfer to other government agencies, or destruction or condemnation.
- **Privatization** means the transfer of assets from public to private ownership and control.



PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT **Quality Management System** CORE PROCESSES Doc. Ref. No. Effective Date Revision No. Page No. PCGG-QM 02 3 of 3 MOU 2020 Submitted by: Stephen P Tanchuling Editha **Bautista** Jerome ad H Head Head Plan & Review Committee **Documentation Committee** Training & Advocacy Committee Romulo A Siazon orna J. Reves lagu Head Head Head Quality Workplace Committee Policy C Internal Audit Committee ommittee John S Jao S Head Feedback & Communication Committee Recommending Approval: B. Joves Charit abas Assistant QA Core Team Leader QMS Core Team Leader Approved: Atty. Reynold S. Munsayac Acting Chairperson



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System SUPPORT PROCESSES				
Doc. Ref. No.	Effective Date	Revision No.	Page No.		
PCGG-QM	1.6 NOV 2020	02	1 of 5		

#### 1. Human Resource Management

The PCGG believes that the human resource is its greatest asset. To ensure that the staff members are equipped with the necessary knowledge and skills required to efficiently perform their functions, the Human Resource Development Division (HRDD) has established and maintained procedures to ensure that personnel performing their functions are competent on the basis of education, training and/or experience and job skills set. As such, the HRDD maintains the records in undertaking the following functions:

- determining the capability building needs of personnel performing research work involving preparation of pleadings and appraisal/valuation process;
- organizing seminars and training courses to meet the identified needs;
- evaluating the effectiveness of the aforementioned HRDD interventions;
- orienting the personnel on their roles and responsibilities as they affect achievement of objectives;
- inviting department representatives to orient personnel on departmental policies and procedures;
- ensuring persons doing work are aware of the quality policy, objectives and implications of nonconformance; and
- determining and selecting opportunities for improvement and implement necessary actions to meet certain requirements through corrections, corrective actions, continual improvement and innovation.

It is the commitment of the PCGG to provide its staff with the proper training for the constant improvement of their knowledge, skills, managerial acumen and behavioral on activities related to the quality system. This is in recognition that the behavior and performance of every individual directly impacts on the quality of services provided. Training Needs Assessments (TNAs) and surveys shall be conducted as demanded by organizational changes.

The HRDD interventions include both formal and informal modes: coaching, onthe-job-training, cross-posting courses conducted by HRDD and other Departments within the PCGG. It also includes orientation and cascading sessions conducted by the QMS Core Team, particularly handled by the Training and Advocacy Committee.

Recruitment is handled by HRDD based on training and are maintained for all personnel by the HRDD.

Appropriate records of academic qualifications and training are maintained for all personnel by the HRDD.



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System SUPPORT PROCESSES				
Doc. Ref. No.	Effective Date	Revision No.	Page No.		
PCGG-QM	1 6 MOV 2020	02	2 of 5		

#### 2. Finance and Administration Management

The Finance and Administration Department (FAD) shall provide PCGG General Administrative and Financial Support services effectively in accordance with the policies of the Commission and government rules and regulations. The FAD has five (5) divisions namely: Budget and Disbursement, Accounting, Collection, Administrative Services and Human Resource Development Division.

#### 3. Outsourced Services Management

To ensure effectiveness in the implementation of general administrative services, the PCGG monitors its outsourced services such as janitorial, security, and copier rental services, which are procured through public bidding.

Janitorial personnel are deployed in PCGG office to provide clean and orderly environment for its personnel. Security guards are likewise posted in PCGG office to ensure the safety of its personnel and properties.

The Administrative Services Division oversees the performance of janitorial personnel and operations of copier machines, while the PCGG Security Unit supervises the security guards. A Certificate of Performance is issued every month by the concerned supervising units to ensure the satisfactory performance of these outsourced services.

To measure their performance, a feedback form is issued to, and answered by, the different Department/Division Heads.

#### 4. Infrastructure Management

It is the policy of the PCGG to determine, provide and maintain the infrastructure needed to deliver services required by the customers/clients and citizens. This infrastructure includes (whenever applicable) workstations, training/conference facilities and equipment, meeting rooms, customer receiving areas, library, transportation service, computer and internet/intranet facilities, project management and other software, storage facilities for supplies, communications facilities and areas for auxiliary services such as photocopying, parking, canteen services, etc. The Administrative Services Division handles the management and maintenance of these infrastructures.

#### Work Environment

The PCGG aims to promote the well-being, satisfaction and motivation of its personnel by providing them a work environment that is conducive for working



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System SUPPORT PROCESSES				
Doc. Ref. No.	Effective Date	Revision No.	Page No.		
PCGG-QM	The search	02	3 of 5		

and learning by defining workstations, formulating and observing quality workplace standard.

The end objective of this is to establish a quality work-life for the PCGG personnel in order to work more effectively and efficiently.

#### Operations

The PCGG ensures the standardization as needed based on the context analysis addressing the issues and needs of the PCGG and its interested parties, which includes, but are not limited to, the following areas of concern:

- operational planning and control
- determination and review of requirements
- control of outsourced services
- service provision
- identification and traceability
- control of changes and nonconforming services

#### 5. Supplies Management

The PCGG ensures that procurement of goods and services complies with the procurement process pursuant to RA 9184 otherwise known as the "Government Procurement Reform Act." The PCGG BAC-Secretariat consolidates, prepares and monitors the implementation of the Annual Procurement Plan of the PCGG.

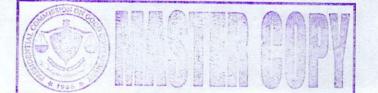
Common-use Supplies and Equipment (CSE) are procured through the Procurement Service (PS) pursuant to DBM Circular Letter No. 2011-6 in line with Administrative Order No. 17. Other supplies and equipment that are not available at the PS are procured through public bidding or other methods of procurement prescribed by RA 9184.

A Supplies Ledger Card is maintained by the Administrative Services Division to monitor the replenishment and withdrawal of supplies and inventories.

Equipment and inventories issued to officials and employees are recorded and monitored through the Property Acknowledgment Receipt (PAR) and Inventory Custodian Slip (ICS), respectively, as well as through the conduct of Annual Physical Inventory.

#### 6. Information and Documentation Management

Quality Manual is the document defining PCGG's mandate, mission, vision, quality policy and processes. Quality procedures and process workflows are documents that provide information and guidelines on how to achieve activities



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System SUPPORT PROCESSES				
Doc. Ref. No.	Effective Date	Revision No.	Page No.		
PCGG-QM	1 6 NOV 2020	02	4 of 5		

and processes consistently. Records are documents that provide objective evidence of activities and use as references for decision making.

To be able to demonstrate effective implementation of the QMS, a documented procedure for records management shall be established. The document filing system applicable to each office shall be properly defined. A master list of records identifying the actual location of the document shall be maintained for each office. Retention period shall be based on the National Archives of the Philippines' (NAP) retention disposition schedule.



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Doc. Ref. No.	Effective Date	Revision No.	Page No.			
PCGG-QM	1 6 NOV 2020	02	5 of 5			
H	Tanchuling Jero	me V for thelb me V. Fuentebella Head mentation Committee	Editha R. Bautista Head Training & Advocacy Committee			
H¢	ad	orna U. Reves Head Policy Committee	Raquel S. Buñag Head Internal Audit Committee			
		nn Sperwin S. Jao Head Communication Commi	ittee			
Recommendi	ng Approval:					
	Nin /		ter			

Frances B. Joves Assistant QMS Core Team Leader

Approved:

Charity D Catabas QMS Core Team Leader

2

Atty. Reynold 8. Munsayac Acting Chairperson





Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	4 0 1011 0000	02	1 of 7

Department	Relevant Interested Parties	Needs	Expectations	Source
Executive Offices	Office of the President	Response for inquiries and actions on particular tasks related to PCGG mandates	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s. 1986</li> <li>FOI Procedures</li> <li>ARTA Handbook</li> </ul>
	Department of Justice	<ul> <li>Response for inquiries and actions on particular tasks related to PCGG mandates</li> </ul>	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s.</li> <li>1986</li> <li>FOI Procedures</li> <li>ARTA Handbook</li> </ul>
	Philippine Congress	Response for inquiries and actions on particular tasks related to PCGG mandates	Complete, accurate and timely response to the requests	• EO No. 1, s. 1986 • FOI Procedures • ARTA Handbook
	PCGG Employees' Association	Support to the programs	Complete, accurate and timely response to the requests	CNA between     PCGG and     PCGGEA
	Media	<ul> <li>Official statement of the Commission on PCGG-related issues</li> <li>Interview with the Commission's Acting Chairperson</li> <li>Updated information on case status and asset recovery</li> </ul>	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s. 1986</li> <li>RDD, Legal and AMD's PPMs and records on case status and asset recovery</li> <li>FOI Procedures</li> <li>ARTA Handbook</li> </ul>
	Sequestered/ Surrendered Corporations	Administrative support and response to queries on policy review and formulation	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s. 1986</li> <li>Commission Resolutions and correspondence s</li> </ul>
	Academe	Education and increased	Complete, accurate and timely response	• EO No. 1, s. 1986



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Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020	02	2 of 7

	2-	awareness regarding PCGG's actions against corruption	to the requests	
	Public	Response for inquiries and actions on particular tasks related to PCGG mandates	Complete, accurate and timely response to the requests	• EO No. 1, s. 1986 • FOI Procedures • ARTA Handbook
Asset Management Department	Privatization Council	<ul> <li>Proposals/ approval for the sale of assets</li> </ul>	Timely approval of proposals/sale.	<ul> <li>Commission en banc approval /Resolutions</li> </ul>
	Commission on Audit	<ul> <li>Updated and accurate reports on Inventories and appraisal of assets</li> </ul>	Complete documentation of records and accurate reports.	<ul> <li>COA rules and regulations</li> <li>PPM</li> </ul>
	Local Government Units	Details on sequestered, surrendered and recovered assets	<ul> <li>Accurate and timely submission of documents</li> <li>Proper coordination with LGU</li> </ul>	<ul> <li>EO No. 1 s. 1986</li> <li>Court decision</li> <li>Case status</li> <li>PrC policy on privatization</li> </ul>
	Land Registration Authority/Regi stry of Deeds	Updated list of real properties	Timely submission of list and relevant documents	<ul> <li>PCGG</li> <li>PPM</li> <li>Court</li> <li>decision</li> </ul>
	Appraisers	<ul> <li>Previous appraisal reports</li> <li>Inventories/Title s/Tax Declarations/</li> </ul>	Updated and accurate inventory and supporting documents	<ul> <li>PPM;</li> <li>Asset Database</li> <li>Zonal Valuation</li> </ul>
Research and Development Department	Academe	Vicinity Map     Information or     researches on     Marcoses' ill-     gotten wealth     PCGG's     participation on     lectures/seminars	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s. 1986</li> <li>RDD, Legal and AMD's PPMs and records on case status</li> </ul>





Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020	02	3 of 7

		on recovery of ill- gotten wealth of the Marcoses		and asset recovery • FOI Procedures ARTA Handbook
	Congress	• Information or researches on Marcoses' ill- gotten wealth and its relatives and close associates	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s. 1986</li> <li>RDD, Legal and AMD's PPMs and records on case status and asset recovery</li> <li>FOI Procedures</li> <li>ARTA Handbook</li> </ul>
	Department of Information and Communicati ons Technology	<ul> <li>Information System Strategic Plan</li> <li>Email Accounts</li> <li>Other cloud/repository services</li> </ul>	<ul> <li>Timely submission and approval</li> <li>Application Support</li> <li>Memorandum of Agreement</li> </ul>	<ul> <li>MITHI-JMC- 2014-01</li> <li>DICT MC- 2015-002</li> </ul>
	Website Domain Host	Subscription     Renewal	Timely Renewal     Contract	• AO 39 s. 2013
	IT Application Owner/Vendo r	<ul> <li>Application Enhancements</li> <li>Application Fixes</li> </ul>	Contract	COA Rules and Regulations
	Public	Information or researches on Marcoses' ill- gotten wealth     •	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s. 1986</li> <li>FOI Procedures</li> <li>ARTA Handbook</li> </ul>
Legal Department	Department of Justice	Response for inquiries and actions on particular tasks related to PCGG mandates	Complete, accurate and timely response to the requests	• EO No. 1, s. 1986 • FOI Procedures • ARTA Handbook
	Office of the Solicitor General	Response for inquiries and actions on	Complete, accurate and timely response to the	• EO No. 1, s. 1986 • FOI Procedures





oc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020	02	4 of 7

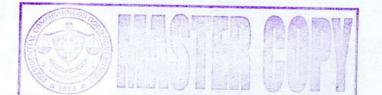
		particular tasks related to PCGG mandates	requests	ARTA Handbook
	Sequestered/ Surrendered Corporations	<ul> <li>Response for inquiries and actions on particular tasks related to PCGG mandates</li> <li>Legal opinion/contract review</li> </ul>	Complete, accurate and timely response to the requests	<ul> <li>EO No. 1, s. 1986</li> <li>Commission Resolutions and correspondence</li> <li>ARTA Handbook</li> </ul>
Finance and Administratio n Department	Employees Cooperative/ Employees' Association	Employees remittances	Complete, accurate and timely remittance	<ul> <li>Collective Negotiation Agreement</li> <li>Memorandum of Agreement</li> <li>CSC (PSLMC) Rules and Regulations</li> </ul>
	Civil Service Commission	<ul> <li>Performance Evaluation Reports</li> <li>Statement of Assets, Liabilities and Net Worth</li> <li>Merit and Promotion Plan</li> <li>Appointment Transmittal &amp; Action Form</li> <li>Publication of Vacant Positions</li> <li>Updated Personnel Staffing</li> </ul>	Complete, accurate and timely submission of documents	CSC Rules and Regulations
	Department of Budget and Management	<ul> <li>Budget Proposal for the Fiscal Year</li> <li>Budget Execution</li> </ul>	Required documents submitted with accurate data and within the	DBM Circulars     General     Appropriations     Act





Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 101/ 0000	02	5 of 7

		<ul> <li>Documents</li> <li>Budget Accountability Reports</li> </ul>	prescribed period	
	Commission on Audit	<ul> <li>Financial Statements and Reports</li> <li>Financial Records/Docum ents</li> </ul>	<ul> <li>complete, accurate and timely submission</li> </ul>	COA Rules and Regulations
1	Bureau of the National F <b>reasury</b>	• Remittances of recoveries, refunds and other monetary collection	Complete, accurate and timely submission	<ul> <li>EO 1, s. 1986</li> <li>BTr Rules and regulations</li> <li>COA Rules and Regulations</li> </ul>
	Foreign Lawyers	Legal fees	Complete, accurate and timely payment	Contract/ MOA     AAZ
F C L t	PAG-IBIG, PhilHealth, GSIS, BIR, Land Bank of he Philippines	Mandatory     Employees     Benefits     Remittances	complete, accurate and timely submission	Rules and Regulations of the Concerned Institutions
	SPPB	<ul> <li>Agency Procurement Compliance and Performance Indicator (APCPI)</li> <li>Procurement Monitoring Report (PMR)</li> <li>Annual Procurement Plan (APP)</li> </ul>	Complete, accurate and timely submission	<ul> <li>GPPB rules and regulations</li> <li>RA 9184</li> <li>PPM</li> </ul>
	Procurement Service	<ul> <li>Agency Procurement Request (APR)</li> <li>APP</li> </ul>	Complete, accurate and timely submission	<ul> <li>RA 9184</li> <li>GPPB rules and regulations</li> <li>PPM</li> <li>Office Orders</li> <li>Contracts</li> </ul>
5	Suppliers	Purchase     Orders	Complete, accurate and	• RA 9184 • PPM





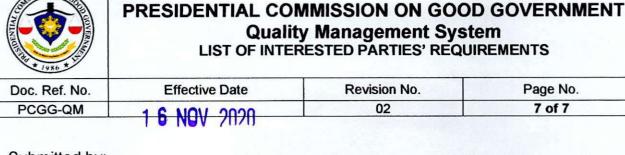
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## PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System LIST OF INTERESTED PARTIES' REQUIREMENTS

oc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020	02	6 of 7

	<ul> <li>Notices of Award</li> <li>Contracts</li> </ul>	timely submission	Contracts
Outsourced Service Providers	Feedback	Accurate and documented	• PPM • QMS
GPPB	<ul> <li>Agency Procurement Compliance and Performance Indicator (APCPI)</li> <li>Procurement Monitoring Report (PMR)</li> <li>Annual Procurement Plan (APP)</li> </ul>	Complete, accurate and timely submission	<ul> <li>GPPB rules and regulations</li> <li>RA 9184</li> <li>PPM</li> </ul>
Procurement Service	<ul> <li>Agency Procurement Request (APR)</li> <li>APP</li> </ul>	Complete, accurate and timely submission	<ul> <li>RA 9184</li> <li>GPPB rules and regulations</li> <li>PPM</li> <li>Office Orders</li> <li>contracts</li> </ul>





Submitted by:

Stephen P. Tanchuling Heat Plan & Review Committee

erome V. Fuentebella

Head Documentation Committee

Editha R. Bautista Head Training & Advocacy Committee

Romulo A. Siazon Head Quality Workplace Committee

a U. Reves orn lead Policy Committee

Raquel S. Bu Head

Internal Audit Committee

John S Jao S.

Feedback & Communication Committee

Recommending Approval:

**B**. Joves Fran Core Team Leader Assistant QM

Charity D. Catabas QMS Core Feam Leader

Approved:

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Atty. Reynold S. Munsayac Acting Chairperson





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## PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System REFERENCE MATRIX

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Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020'	02	1 of 4

Process	Sub-Process	References
MANAGEMENT PROCES	SSES	
1. Policy Making	<ul> <li>Commission En Banc Meeting and Review</li> </ul>	<ul> <li>EO No. 01, s. 1986</li> <li>DOJ Circulars</li> <li>PCGG Policy and Procedures Manual</li> <li>Office Orders</li> </ul>
2. Strategic Planning	Midyear and Yearend     Assessment	<ul> <li>PCGG Policy and Procedures Manual</li> <li>Office Order</li> </ul>
3. Management Review	<ul> <li>Management Review Meeting</li> </ul>	<ul><li>ISO 9001:2015</li><li>Quality Manual</li></ul>
4. Performance Review and IQA	Internal Quality Audit	<ul> <li>Internal Audit Procedures</li> <li>Internal Audit Program</li> <li>Internal Audit Plan</li> <li>Office Order</li> <li>Quality Manual</li> <li>ISO 9001:2015</li> </ul>
	Control of Non-Conformity and Corrective Action	<ul> <li>Control of Non- Conformity and Corrective Action Procedures</li> <li>Audit Report</li> <li>Corrective Action Request</li> <li>CAR Folder</li> <li>Quality Manual</li> <li>ISO 9001:2015</li> </ul>
CORE PROCESSES		
5. Research Processes	<ul> <li>Financial Studies and Investigation</li> <li>Library &amp; Records Division</li> </ul>	<ul> <li>RDD Policy and Procedures Manual</li> <li>Quality Manual</li> <li>ARTA Handbook</li> </ul>
6. Legal Processes	<ul> <li>Case management</li> <li>Legal advisory and document review</li> <li>Updating of status of banner cases and foreign cases (and submission of the same to the Department of Justice)</li> </ul>	<ul> <li>Legal Department Policy and Procedures Manual</li> <li>DOJ Memorandum</li> </ul>

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# PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System REFERENCE MATRIX

Doc. Ref. No.	Effective Date	Revision No.	Page No
PCGG-QM	1 0 1011 0000	02	2 of 4

	Process	Sub-Process	References
		Continuous digitization of records and documents in Legal Department's Docket Section	
7.	Asset Management Processes	<ul> <li>Periodic inventory and ocular inspection of sequestered assets</li> <li>Provides estimated valuation of sequestered assets</li> <li>Updating of status of titles as to ownership and encumbrances.</li> <li>Repairs and maintenance of sequestered properties under full custody of PCGG.</li> <li>Administer projects/activities to maximize revenue generation.</li> </ul>	<ul> <li>PCGG Policy and Procedures Manual</li> <li>Mission/Office Orders</li> <li>COA Rules &amp; Regulations</li> <li>LGU Council Resolution</li> <li>LRA Circulars</li> <li>BIR Rules &amp; Regulations/Memo Circulars</li> <li>Appraisal Reports</li> </ul>
8.	Disposal Processes	<ul> <li>Administration and preservation of recovered assets</li> <li>Documentation of government compliances such as tax clearances before transfer of titles to the Republic</li> <li>Commission En Banc Meeting and approval</li> <li>Endorsement of sale to Priva Council for approval</li> <li>Conduct of sale through public bidding</li> </ul>	<ul> <li>EO No. 14, s. 1986</li> <li>COA Circular No. 289</li> <li>PCGG Policy and Procedures Manual</li> <li>Office Orders</li> <li>Executive Order No. 323</li> <li>R.A. 6657</li> <li>R.A. 9184</li> </ul>
SI	UPPORT PROCESSES		
9.		<ul> <li>Personnel Selection and Appointments</li> <li>Personnel Training &amp; Development</li> <li>Performance Management and Administration</li> </ul>	<ul> <li>CSC Omnibus Rules &amp; Appointments &amp; Other Human Resource Actions</li> <li>Policy &amp; Procedures Manual</li> <li>COA Circular on Trainings &amp; Seminars CSC MC 06, s. 2012- Guidelines in the Establishment &amp; Implementation of Strategic Performance Management System</li> </ul>

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# PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System REFERENCE MATRIX

Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020	02	3 of 4

Process	Sub-Process	References
10. Financial Management	<ul> <li>Disbursement Process</li> <li>Bookkeeping Process</li> <li>Budget Processes</li> <li>Collection Processes</li> </ul>	<ul> <li>Government Accounting Manual</li> <li>COA Rules and Regulations</li> <li>DBM Rules and Regulations</li> <li>BTr Rules and Regulations</li> </ul>
11. Information and Documentation Management	<ul> <li>ICT Support</li> <li>Records Management</li> </ul>	<ul> <li>Information System Strategic Plan</li> <li>PCGG Policy and Procedures Manual</li> </ul>
12. Infrastructure Management	<ul> <li>Network Management</li> <li>Preventive Maintenance</li> </ul>	<ul> <li>Information System Strategic Plan</li> <li>PCGG Policy and Procedures Manual</li> <li>National Building Code</li> </ul>
13. Supplies Management	Procurement	<ul> <li>RA 9184</li> <li>GAAM</li> <li>PPM</li> </ul>
14. Outsourced Services Management	Selection through public bidding	RA 9184     PPM     Contract



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Doc. Ref. No.	Effective [	Date Re	vision No.	Page No.
PCGG-QM	1 S NOV	2020	02	4 of 4
Stephen P.	anchuling	Jerome V. Fuentel	oella	Editha R. Bautista
Stephen P. Hea Plan & Review	d C	Jerome V. Fuentel Head Documentation Comr		Editha R. Bautista Head aining & Advocacy Committe
Plan & Review	d Committee	Head Documentation Comr	nittee Tra	Head aining & Advocacy Committe Munne
Plan & Review	d Committee . Siazon	Head	nittee Tra	Head
Plan & Review	d Committee . <b>Siazon</b>	Head Documentation Comr	nittee Tra	Head aining & Advocacy Committe Munn Raquel S. Buñag

Recommending Approval:

S B. Joves ran Assistant QMS Core Team Leader

Charity D. Catabas QMS Core Team Leader

Approved:

no Atty. Reynold S. Munsayac Acting Chairperson



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System CONTROL OF EXTERNAL PROVIDERS		
Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM		02	1 of 4

#### A. Purchase of Products and Services

Products and Services	Controls
Training Services	COA Rules Regulations Policies and Procedures Manual Memorandum of Agreement DBM Rules and Regulations
Office Supplies and Materials	COA Rules Regulations Policies and Procedures Manual Contract RA 9184
Fuel, Oil and Lubricants	COA Rules Regulations Policies and Procedures Manual Contract RA 9184
Postage and Courier Services	COA Rules Regulations Policies and Procedures Manual
Telephone Services	COA Rules Regulations Policies and Procedures Manual Billing Statement
Internet Services	COA Rules Regulations Policies and Procedures Manual Contract RA 9184
Cable Services	COA Rules Regulations Policies and Procedures Manual Contract RA 9184
Water Services	COA Rules Regulations Policies and Procedures Manual Billing Statement
Electricity Services	COA Rules Regulations Policies and Procedures Manual Billing Statement
Transportation Services	COA Rules Regulations Policies and Procedures Manual Contract RA 9184





## PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System CONTROL OF EXTERNAL PROVIDERS

Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 C NOUL 0000	02	2 of 4

Elevator Maintenance Services	COA Rules Regulations Policies and Procedures Manual Contract RA 9184
Legal Services	MOA with OSG; Accomplishment Reports; Case Status
Advertising Services	COA Rules Regulations Policies and Procedures Manual Contract RA 9184
Insurance Services	COA Rules Regulations Contract
Fidelity Bonds	COA Rules Regulations Policies and Procedures Manual Contract
Website Hosting	COA Rules Regulations Policies and Procedures Manual Contract
Newspaper Subscription	COA Rules Regulations Contract RA 9184
Repairs and Maintenance – Transportation Equipment	COA Rules Regulations Policies and Procedures Manual Contract RA9184
Repairs and Maintenance – Machinery and Equipment	COA Rules Regulations Policies and Procedures Manual Contract RA9184

### **B. Rental of Facilities and Equipment**

Facilities and Equipment	Controls
Photocopy Machine	Policies and Procedures Manual RA 9184 Contract
Deposit Box	Memorandum of Agreement



	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System CONTROL OF EXTERNAL PROVIDERS		
Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM		02	3 of 4

#### **C. Outsourced Services**

Services	Controls
1. Security and Safety of Employees and Properties	<ul> <li>Contract with the Security Agency</li> <li>Records of entry and exit of security personnel</li> <li>Logbooks</li> </ul>
2. Janitorial Services	<ul> <li>Contract with the Janitorial Agency</li> <li>Records of entry and exit of janitorial personnel</li> <li>Logbooks</li> </ul>
3. Job Orders	Contract     Bi-monthly Accomplishment Report     Daily Time Record
4. Contract of Services	Contract     Monthly Accomplishment Report     Certificate of Services Rendered
5. Special Legal Counsel	<ul> <li>Contract</li> <li>Monthly Accomplishment Report</li> <li>Certificate of Services Rendered</li> </ul>
6. Application Development/Enhancement	<ul> <li>Contract/Memorandum of Agreement</li> <li>Accomplishment Report</li> </ul>





# PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System CONTROL OF EXTERNAL PROVIDERS

Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020	02	4 of 4

Submitted by:

Stephen P. Tanchuling Head Plan & Review Committee

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Head Documentation Committee

Editha Bautista Head

Head Training & Advocacy Committee

**Romulo** A Siazon Head Quality Workplace Committee

Lorna J. Reves Head Policy Committee

Raquel

Head Internal Audit Committee

John Sherwin S. Jao Head Feedback & Communication Committee

Recommending Approval:

Joves Fran Core Team Leader Assistant QMS

atabas Charit QMS Core Team Leader

Approved:

Atty. Reynold S. Munsayac Acting Chairperson



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		RISP	RISK REGISTRY AND ACTION PLAN						0.:		1 of 7	
Related internal/ external issue	Description of Risk/ Opportunity	Source/ Cause	R/O	Consequence to QMS outputs or non-compliance to requirements	Current Control/ Current Situation	Consequence Rating	Likelihood Rating	Risk/ Opportunity Rating	Action Priority	Actior (wi Respo Offi	th nsible	Timelin <b>es</b>
Untimely exit of personnel in critical management positions	Paralysis in providing efficient and effective delivery of services	Absence of career path program	R	Expectations of internal customers not appropriately met	Personnel cross posted not properly matched in terms of required skills and competencies	3	3	12	HIG H	Formul guidelir and str on Succes Plannir	nes ucture sion	August 2020 to Dec 2021
	Adverse judgement on pending cases	Unavailabilit y of original documents/e vidence	R	Unmet expectation of requirements	Memorandum of evidence	4	3	12	High	Thorou invento review physica evidenc coordin with PC Library Strengt the rev	ry and of al ce in ation CGG	Jan to Dec 2020

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Failure to execute the committed strategic plans	Budget cut on the succeeding fiscal year due to low budget utilization	Incomplete and/or inaccurate WFP Unimplemen ted PAPs	R	Unmet physical targets	Implementa- tion of Cash Based Budgeting Regular monitoring of budget utilization Deviations from WFP submitted	4	4	16	High	the best eviden Requir depart to prep comple accura WFP	Legal spect spect dies/ ctions by ally in that ation of st ce rule re ments bare ete and tte /Divisio ds and ng r) mentati	October 2020; January to December ; Quarterly

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Spread of	Ambush	Unofficial	R	Dissatisfaction of	Clearance	3	4	12	High	indicated the WFP (Dept./Di n Heads) Policy an Plans Div monitor regularly implement on of PA by department (Dept./Di Heads an Planning Officer)	visio d v. to the ntati Ps ents v. nd	Q3	
fake news on PCGG- related issues	interview with PCGG Officials by the media	visit of media companies in the PCGG Office Lapses in coordination between the Security Office and the PIO	ĸ	the media/public with the incomplete information gathered from the ambush interview	from the Office of the Chairman					of PIO Procedul Manual Strict impleme on of AR Handboo granting interview the medi	ntati TA ok on vs to		

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Calamities, Pandemic, Fortuitous Events and Other Acts of God	Security breach	Stay-in personnel due to pandemic	R	Loss of documents and equipment	Restriction of stay-in personnel to specific areas	3	3	15	High	Close monitorin the Secu Unit to ensure s impleme on of sec measure	trict ntati curity	July to Dec 2020
Calamities, Pandemic, Fortuitous Events and Other Acts of God	Catastropic events	Natural calamities/A cts of God	R	Stoppage of operation/Damag e to property	On-going retrofitting of bldg. Seminar on disaster preparedness	5	2	10	High	Regular and inspectic office premises Sustain Impleme tion of periodic preventiv maintena (Security ASD, All Departm	drill on of 5s. 5s. inta- ve ance i/	Jan to Dec 2020
Asset inventory or valuation	Loss or devaluation of Coco Levy assets	Lack of manpower and technical skill to conduct inventory or valuation	R	Delay in determining assets that can be disposed or utilized	Create inventory team Hiring of financial analyst position	3	5	15	High	Identifica and valu of assets non- operatio corporat	ation s of nal ions	Q3 - Q4

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				Management System					ve Date: on No.: Io.:	0	1 6 NOV 2020	
records or of documents do from outgoing re employees tu th Re Di ce de	lot 100% of fficial ocuments eceived urned over to ne Library & Records Division as entral lepository of ecords	Offices that are recipient of documents maintain own file systems and only turn over to central repository upon resignation/ retirement	R	Possible loss of documents Longer turnaround time for searching and retrieving documents.	Strengthening of Library & Records PPM	4	4	16	High	Manpowe assist in t inventory appraisal assets (RDD, AM FAD, CO/ External auditors) Research data frien applicatio efficiently monitor outgoing incoming records (Library, MISD)	er to he and of AD, A, I for dly in to &	Q2-Q4

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		Quality Management System						Effecti	ve Date:	16	NUN 2020
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1 mm 1		RISK	REGI	STRY AND ACTION	PLAN		F	Page I	No.:	<b>6</b> of	7
Risks on the sale of personal properties	Safety and security risks in the disposal of the jewelry collections	High valued assets with estimated value of PhP 2.3B for Jewelry items	R	High income for the government/lost on sale of assets/increase in security expenses.	Secure services of security, insurance coverage, secured location of sale venue.	5	5	8	High	Coordinate with other agencies, such as BS GSIS, PNP NBI and LG units.	



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	Quality Management System	Effective Date:	1 E NOV 2020
		Revision No.:	0
Come -	RISK REGISTRY AND ACTION PLAN	Page No.:	7 of 7
Submitted by:	a will and Red led		1 _

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Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	IS C NOV 2020	00	1 of 9

Objective	Key Performance Indicator	Baseline Data	Target	Action Plan	Responsible Unit	Completion Date	Monitoring Method
INTERNAL QUALITY AUD	IT COMMITTEE						
To enhance the Internal Audit Procedures for clearer understanding of the process both by the Auditors and Auditees, as	Percentage of Internal Audit Procedures revised and finalized	Original Internal Audit Procedur es	100%	Revision of the Internal Audit Procedures Secure the approval of the Chairperson	IQA Committee QMS Core Group	Q2, FY 2020 Q3, FY	QMS Core meetings Draft/s of revised
well as by other interested parties.		6		Disseminate copies of the revised Internal Audit Procedures	QMS Core Leader Knowledge Management Committee	2020 Q3, FY 2020	Internal Audit Procedures Approved/sign ed revised Internal Audit Procedures
To evaluate the performance of the Audit Teams thru a feedback mechanism that may serve as basis for improvement	Percentage of evaluation forms received	None	90%	Design a feedback/ evaluation form Implement the feedback mechanism every conduct of audit Evaluate the results of the feedback mechanism	Feedback and Communicati on Committee IQA Auditors and Auditees	Q3, FY 2020 After every audit	Feedback/ Evaluation Tally Sheets Evaluation Report





Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	I C NOV 20201	00	2 of 9

To ensure conformance to the requirements of the standard as to adequacy for use of monitoring and measuring resources and nfrastructure.							
nfrastructure Management: Building	Certification by the regulatory agencies of the structural integrity of the	Rating of based on the Detailed	Rating of after inspect ion by	Request DBM for the reinstatement in FY 2021 GAA the budget for this purpose	Budget Division	July 2020	Fixed-point photography
	IRC building	Structural Investigat ion dated July 2019	regulat ory agenci es	Procure contractor for the building retrofitting, subject to the Procurement Law	Bid <b>s a</b> nd Awards Committee	Q1 2021	
				Request inspection by regulatory agencies	Admin. Services Division	Q4 2021	
				In addition to the monthly check-up by the service provider,	Admin. Services Division	Q3 2020	Regular discussions with the





	Page No.	
	3 of 9	
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Elevator	Number of complaints per quarter	1 breakdow n per quarter	1 breakd own per semest er	include in the weekly PM of the maintenance unit In addition to the strict implementation of the PM schedule, ensure availability of commonly used spare parts by	Admin. Services Division	Q3 2020	maintenance unit Regular discussions with the maintenance unit
Equipment	Number of complaints per month	2 breakdow ns per month	0-1 breakd own per month	maintaining stock.			
2. Outsourced Services Management	Number of complaints per month	2 complaint s per month	0-1 compla int per month	Conduct regular consultations with the different offices to get their feedback on janitorial personnel and security services assigned to them	Admin. Services Division Security Committee	Q3 2020	Regular meeting with the janitorial personnel





Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 6 NOV 2020	00	4 of 9

3. Supplies Management	Level of inventory	15 days inventory level	30 days invento ry level	Conduct weekly monitoring of the level of inventory and procure the depleted stocks immediately	Admin Services Division	Q3 2020	Regular discussions with the Supply Officer
FEEDBACK AND COMMU	A DESCRIPTION OF THE OWNER OWNER OF THE OWNER OWNE	and a second diversion of the	Deserte	O all a h a sa ta with	Tradhaala 0	04 0000	FOO Manthh
To implement the digitization of the internal feedback mechanism embedded in respective processes.	Online feedback form	Feedback form in hardcopy	Paperles s gatherin of feedbac	MISD in the creation of online feedback mechanism for the	Feedback & Communicati on Committee MISD	Q4 2020	FCC Monthly Report
PLANNING AND REVIEW	COMMITTEE						
Mid-Year/Year-End Assessments To ensure that the strategic plans of the different departments are achieved, otherwise action plans are prepared.	Number of assessments	2	4 (To include end of Q1 and Q3)	progress of planned	Planning and Review Committee Planning Division	End of each Quarter	Request updates from divisions for Q1 and Q3 checks





Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1.6 NOV 2020	00	5 of 9

To ensure that established risk controls and planned activities are implemented.	Number of reviews	1	2	Review identified risks per department during the assessment	Planning and Review Committee Risk Committee	During Mid- Year and Year-End Assessment Sessions	Presentation/ Discussion
DOCUMENTATION (KNOW	LEDGE MANAG	EMENT) CC	MMITTEE		13 9 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
To enhance the identification and classification of documents to be controlled and retained	Percentage of documents identified to be controlled and retained	Updated inventory list of documen ts within their departme nt/units	50% of the updated inventory list	Monitoring the volume of documents classified and identified to be retained Scanning and encoding of identified documents for storage as part of the digitization and automation project	Documents Custodian assigned per department/ units MISD	Q4 2020 Q1 2021	Regular meeting with the concerned document custodian and encoders



STATES -

Doc. Ref. No.	Effective Date	Revision No.	Page No.	
PCGG-QM	1 6 NOV 2020	00	6 of 9	

To identify the retention and disposal process to be implemented by the Commission	NAP guidelines Number of classified / categorized documented information	Classified documen ted informati on and records for Retention	Classified /categoriz ed documen ted informati on and records	dissemination of internal guidelines on the Retention and Disposal of Documented Information and	Documented Information Committee Process Owner Document Controller	Q2 2021	Conduct of regular meeting with the document custodian Feedback/ evaluation report on the on the
	and records	and disposal		Records suited to the Commission's needs Approval of the implementing rules and guidelines on the Retention of Records Disseminate copies to process owners / document custodian	/Custodian		implementation of the archiving of records

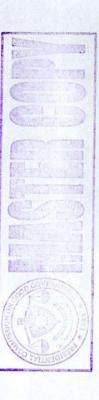


Doc. Ref. No.	Effective Date	Revision No.	Page No.
PCGG-QM	1 C NOV 2020	00	7 of 9

TRAINING AND ADVOCA	CY COMMITTEE						
To train more Internal Quality Auditors	No. of employees trained	Average of 25 pax/ session	Increase by 20%	To conduct an online seminar or face-to- face workshop	QMS Training & Advocacy Committee HRDD	Q1 of 2021	Course/Speak er Evaluation
To train more employees on the formulation of risk registry and action planning	No. of employees train <b>ed</b>	Average of 25 pax/ session	Increase by 20%	To conduct an online seminar or face-to- face workshop	QMS Training & Advocacy Committee HRDD	Q1 of 2021	Course/Speak er Evaluation
To train document custodians on documented information and records management	No. of employees trained	Average of 25 pax/ session	Increase by 20%	To conduct an online seminar or face-to- face workshop	QMS Training & Advocacy Committee HRDD	Q1 of 2021	Course/Speak er Evaluation
To increase PCGG community's enthusiasm/ understanding on the principles and benefits of QMS	Level of enthusiasm/ understanding of employees on QMS	None	To increase level of understan ding/enth usiasm of	To create QMS page on PCGG Website To upload QMS materials on PCGG Website	QMS Training & Advocacy Committee MISD	Q2 of 2021	Online survey/ evaluation on the accessibility and usefulness of the QMS



Doc. Ref. No.	Effective Dat	e	1	Revision No.		
PCGG-QM	1 6 NOV 2	n2n '		00	8 of 9	
		employee s				page Online survey/ evaluation on the posted QMS materials
POLICY COMMITTEE To increase awareness in the practice of the standardized policies	Number of seminars or webinars conducted	At least 1 seminar or webinar (per dept)	Conduct of seminar or webinar on the practice of the standardized policies	Policy Committee All Departments	Q4- FY 2020	Attendance
To enhance evaluation of and to monitor the policies implemented by crafting online survey forms	Percentage of Survey Forms Received	80%	Craft Online Survey Forms Evaluate Survey Forms	Policy Committee Feedback and Communicatio n Committee MISD	Q4- FY 2020	Evaluation Report



PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT Quality Management System Page No. Revision No. Effective Date Doc. Ref. No. 9 of 10 00 8 NOV 2020 PCGG-QM Submitted by: 4 T.I.ll hor bantit Editha R. Bautista Romulo A. Siazon Stephen P. Tanchuling Frome V. Fuentebella Head/ Head Head Head Quality Workplace Committee Training & Advocacy Committee **Documentation Committee** Plan & Review Committee ink John Sherwin S. Jao Raquel S. Buñag orna U. Reves Head Head Head Feedback & Communication Committee Internal Audit Committee Policy Committee Recommending Approval: Charity D) Catabas Francis B. Joves QMS Core Team Leader Assistant QMS Core Team Leader Approved:

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